

"Nepal with Equity and prosperity"

# ANNUAL REPORT

2024/2025



**FORUM FOR COMMUNITY UPLIFTMENT SYSTEM**  
**(FOCUS NEPAL)**

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## Chair's Address

Dear Members, Employees, and Esteemed Stakeholders,

It is with immense pride and gratitude that I welcome you to the 23rd Annual General Meeting of FOCUS-Nepal. Today, we not only mark an organizational milestone but also honour a journey of over two decades of resilience, dedication, and service to the people of not only Dhading but also in neighbouring districts and beyond. Our progress reflects the collective hard work, trust, and teamwork of everyone who has contributed to our mission.

The environment for civil society organizations remains challenging, with declining funding and shifting priorities toward specific crisis-affected areas. These circumstances have tested our resolve, yet they have also strengthened our capacity to adapt. Throughout, we have remained committed in our mission to support the communities that rely on us.

Over the years, FOCUS-Nepal has developed strong expertise in emergency response—whether during the devastating 2015 earthquake, the COVID-19 pandemic, or through our innovative work in WASH governance. The establishment of a model WASH Management Board stands as a landmark achievement, showcasing our ability to translate vision into practice. Such experiences have reinforced our institutional strength and sharpened our readiness to meet future challenges.

Looking forward, the newly launched Five-Year Strategic Plan (2024–2028) provides a clear roadmap for addressing emerging issues, improving program outcomes, and amplifying our impact. We are equally committed to strengthening our governance systems, ensuring transparency, accountability, and efficiency principles that sustain the confidence of our donors, partners, and the communities we serve.

This year represents a significant step in our institu-

tional development. We have initiated efforts to establish a dedicated office for FOCUS-Nepal, creating a permanent base that will strengthen coordination and solidify our organizational identity. Simultaneously, we are planning to pursue an engagement in social enterprises as part of our long-term sustainability strategy. These initiatives reflect a forward-looking approach that blends growth, innovation, and financial resilience.

Inclusivity and diversity remain at the core of our vision. We are dedicated to empowering women, youth, and marginalized communities while fostering partnerships that contribute to a more just, equitable, and peaceful society.

The Annual Report presented today provides a concise yet comprehensive reflection of our accomplishments during the past fiscal year. It is a testament to the collaborative spirit of our teams and the collective impact of our partnerships. I extend my deepest gratitude to the communities we serve, our generous donors and partners, and the devoted staff of FOCUS-Nepal. A special note of appreciation goes to our Executive Director and team, whose leadership in preparing this report embodies our values of openness and accountability.

As we move forward, let us renew our collective commitment to creating lasting, positive change. Together, with unity of purpose and strength of vision, we can build a brighter and stronger future for FOCUS-Nepal and the communities we are privileged to serve.

With sincere gratitude,

A handwritten signature in black ink, appearing to be 'Tola Kumari Pathak'.

**Adv. Tola Kumari Pathak**

Chairperson  
FOCUS-Nepal



## Message from Executive Director

Dear General members, Executive Committee Members, Friends and Valued partners !

It is with immense pride and gratitude that I present the Annual Report of FOCUS-Nepal Dhading for the year 2024/025. This report reflects not only our project activities and achievements but also the resilience and dedication of our teams, partners, and communities in the face of evolving challenges.

As Nepal moves closer to achieving middle-income status by 2026, the funding landscape has shifted significantly. Donor support has gradually declined, particularly after COVID-19, as global resources are redirected to crisis-affected regions such as Africa, Ukraine, Gaza, and Lebanon. Within Nepal, much of the available funding has been concentrated in Karnali, Farwest, and Madhesh provinces, leaving other regions, including ours, with reduced support. Furthermore, recent administrative orders by the US government have created financial constraints for many CSOs across Nepal. Although FOCUS-Nepal is not a direct recipient of USAID funding, these changes have indirectly impacted our work. Global politics, ongoing wars, and recurring disasters have further deepened funding challenges, affecting both our regular programs and emergency response efforts.

Despite these constraints, FOCUS-Nepal has continued to grow stronger. Over the past 23 years, we have consistently advanced in governance, service quality, and strategic partnerships. This fiscal year, while focusing on four priority areas, we successfully implemented the following key projects:

- i. Alternative Management Model (AMM) with OXFAM
- ii. Nepal Flood and Landslide Response Project (NFLRP) with OXFAM
- iii. Community Safety Net (CSN) Program with Nagarik Aawaz Lalitpur
- iv. Promoting Green Enterprises for Strengthening Resilience of Indigenous Communities (Chepang) with support from the Australian Government
- v. Partners' Investment Fund (PIF)

We also made significant progress in institutional development by aligning our policies with national standards, strengthening organizational systems, and formulating our new Five-Year Strategic Plan (2024–2028), supported by OXFAM's Partner Investment Fund (PIF).

Even with limited resources, our commitment to learning, adaptation, and innovation has remained unwavering. Our work across Dhading and neighboring districts continues to prioritize sustainable livelihoods, WASH, disaster risk reduction, and community safety addressing the most pressing needs of vulnerable populations.

The progress outlined in this report is a collective achievement made possible by the dedication of our staff, the trust of our partners, and the resilience of the communities we serve. Looking ahead, we are determined to build on these foundations and explore new opportunities to expand our impact where it is needed most.

On behalf of FOCUS-Nepal, I extend my heartfelt appreciation to our funding partners, executive committee, general members, management team, staff, community groups, and stakeholders for their unwavering support and collaboration. Together, we will continue to drive meaningful and lasting change for the people of the communities we serve .



Eak Raj Chhatkuli  
Executive Director



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## Abbreviations and Acronyms

AMM	:	Alternative Management Model
CAO	:	Chief Administrative Officer
CPP	:	Child Protection Policy
CSN	:	Community Safety Net
DAO	:	District Administration Office
DAP	:	Direct Aid Program
DFAT	:	Department of Foreign Affairs and Trade
DRR	:	Disaster Risk Reduction
D-WASH CC	:	District Water supply and Sanitation Coordination Committee
ED	:	Executive Director
FOCUS Nepal	:	Forum for Community Upliftment System
FY	:	Fiscal Year
GAFFSP	:	Global Agriculture and Food Security Program
GESI	:	Gender Equality and Social Inclusion
HHs	:	Households
HNG	:	Home Nutrition Gardens
I/NGOs	:	International/Non-governmental Organizations
IPM	:	Integrated Pest Management
NEAR	:	Network for Empowered Aid Response
PIF	:	Partners Investment Fund
RM	:	Rural Municipality
RWASH MB	:	Rural Water Sanitation and Hygiene Management Board
SWC	:	Social Welfare Council
UN	:	United Nations
WASH	:	Water, Sanitation, and Hygiene
WSS	:	Water Supply Scheme

## INTRODUCTION

FOCUS-Nepal (Forum for Community Upliftment System, Dhading, Nepal) is a forum of civil society registered under the relative act of Nepal Government, CDO office of Dhading in 2059/11/23 and affiliated with Social Welfare Council (SWC) in 2059/12/26 as a non-profit making, non-governmental social organization to work for the rural community of Nepal. Since the establishment, it has been engaging in different kinds of community development activities i.e. advocacy in right based issues, formal and informal education, resources management, saving credit, income generation, infrastructure development, reproductive health/community health, drinking water with health & sanitation, sustainable soil management, micro-irrigation, agriculture and livestock, and trainings for capacity building process of the CBOs and communities. It is run by experienced, qualified, adroit and highly devoted members from different backgrounds promising to develop the country through maximum utilization of local resources & action.

## OUR VISION

“Nepal with Equity and Prosperity”

## OUR MISSION

The mission of FOCUS Nepal is to promote the prosperity and well-being of poor, vulnerable, socially excluded groups of people, and women-led entrepreneurs in Bagmati province. The organization aims to achieve this by mobilizing quality resources, encouraging income and enterprise profit growth, and building good governance capacity of society and institutions. Goals People centered, Participatory, Democratic, Pluralism, Self-help, Accountability and Mutual Understanding.

## OUR GOALS

The goals are to increase income for vulnerable households, ensure safe water distribution, enhance leadership and decision-making capacities of participants, and improve governance and institutional infrastructure of FOCUS Nepal, all aimed at fostering sustainable development by 2028.

## OUR MAJOR OBJECTIVES

-  To promote the local community for saving credit, fund generation and mobilization in their own initiation.
-  To help disadvantaged, excluded communities, ethnic groups, women, Dalits to identify and mobilize their own capabilities and resources so that they could become self-reliant.
-  To help community people on Reproductive health & STI, HIV & AIDS for secure life
-  To conduct social mobilization program for the conservation of forest and environment and natural resource management.
-  To mobilize local communities for community development and infrastructure construction and improvement.
-  To raise awareness of local community in health, education, human rights, women and children rights, gender and equitable development, social discrimination reduction, conflict resolution and peace building process.
-  To implement income generation programs related to livestock, skill-based cottage industry, agriculture and forest.
-  To build capacity of community-based organizations including natural resource management groups to take charge of their development.



## OUR CORE VALUES

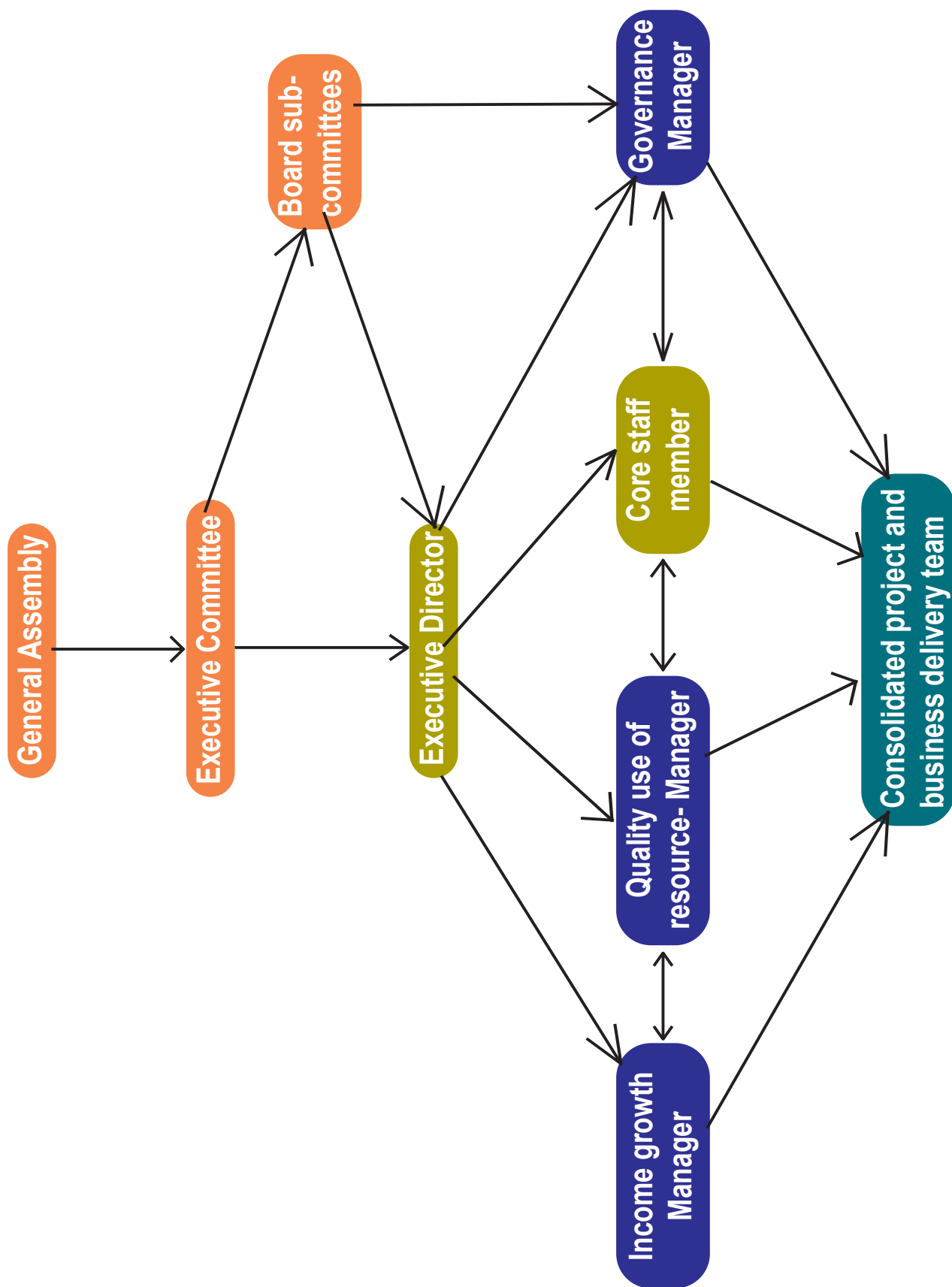
FOCUS-Nepal adopts values of sustainability, consolidation orientation, inclusiveness, resilience, and equitable growth sharing. People centred: Focus on people (poor vulnerable and marginalised) with the current context of development promotion.

- ✎ Participatory: Directly involved the key stakeholders in the process of identifying problems prioritizing them and have considerable control over decision making process for programme implementation and building ownership.
- ✎ Transparency: The vital elements being the degree of openness to programs and budget as well as access to plan, decision and actions including resource availability.

- ✎ Democratic: Programme development and implementation designed based purely on democratic values norms and principle of equity and rights for all.
- ✎ Pluralism: Creation of a space for self-esteem and human existence with due respect to every race, culture, tradition and language.
- ✎ Self-help: Belief in the intrinsic capacity of every person; particularly the poor, vulnerable and socially excluded to help one-self.
- ✎ Accountability: Truth, honesty of purpose, openness, human dignity and fairness.
- ✎ Mutual Understanding: Partnership programmes will be implemented based on mutual understanding of parties involved for synergic effort.



# Organizational Structure





## INFORMATION OF ORGANIZATION

DAO Regd No.	:	449/2059/060
SWC Regd No.	:	14637
PAN	:	301668893
Executive Committee member	:	Total 7 Members (M-3, F-4)
General Member/Founder Member	:	Total: 51 Members M-32, F-19 (Founder Member:7 M-6, F-1) Dalit: 4 (F-3, M-1), Janajati: 16 (F-8, M-8) Muslim:1 (M-1), Other (B/C): 30 (F-8, M-22)
Staff	:	Total: 7 (M-5, F-2)



## ORGANIZATIONAL REACH/COVERAGE

FOCUS-Nepal has consistently worked towards sustainable development in key areas across the country. The major thematic area that it works are WASH & Water governance, Resilient Livelihood, Disaster Risk Reduction (DRR), Advocacy & peace building. Our interventions as of today have reached over 105,733 households, directly benefiting a population of approximately 462,000 individuals of Dhading, Nuwakot, Gorkha, Makanpur, Sindupalchok & cooperatives from Kaski, Parbat, Baglung & Tanahu. Among them, 48% are male, 52% are female, and a significant portion includes youth and children, making up 35% and 25% of the total population, respectively. Our projects focus on empowering marginalized groups, improving livelihoods, and fostering inclusive growth for all demographics, ensuring that each project aligns with our long-term strategic goals.

### FOCUS-Nepal has affiliation with different organizations and networks as member

- ☛ Core Humanitarian Standard (CHS) Alliance
- ☛ Network for Empowered Aid Response (NEAR); Global network
- ☛ Pledge for Change (P4C)
- ☛ Shift the Power
- ☛ Asia Pacific Localization Lab (APLL)
- ☛ Asia Pacific Friends of Grand Bargain (APFGB)
- ☛ Disaster Management Networks Nepal (DiMaNN)
- ☛ Disaster Preparedness Network (DP-Net)
- ☛ NGO federation- National network
- ☛ Nepal Localization Lab (NLL)
- ☛ Sahakarya Shantiko Network Nepal National Network
- ☛ District IPM Network
- ☛ District Community Safety Forum
- ☛ Right to Food Network



## RUNNING PROJECT FROM THE ORGANIZATION (FY 2023-24)

### **Alternative Management Model (AMM) Project**



#### **1. Alternative Management Model (AMM) Project**

**Funding Agency: Oxfam in Nepal**

**Project Period: August 2020 - March 2026**

**Project Expenditure for Fiscal Year 2081-82: 16,331,929.32/-**

**Coverage HHs: 4776**

### **PROJECT IMPLEMENTATION**

The AMM project has two primary components:

#### **Repair and Maintenance of Water Supply Systems:**

Small-scale repairs were undertaken in collaboration with respective Rural Municipalities and wards. 64 number of water supply FOCUS Nepal, Dhading has been actively implementing Water, Sanitation, and Hygiene (WASH) programs, supported by Oxfam, in vulnerable communities across the Dhading district. Despite these efforts, the sustainability of the water supply systems (WSS) remains a significant challenge. Research indicates that many systems become non-functional after a few years, primarily due to management issues.

FOCUS Nepal, with financial and technical support from Oxfam in Nepal, developed the Alternative Management Model (AMM) project. This initiative is designed to ensure the sustainable operation and management of rural water supply schemes through a more systematic and professional approach.

The first phase, implemented over eight months, covered 60 selected schemes across Gajuri, Benighat Rorang, Siddalek, and Jwalamukhi Rural Municipalities in Dhading district. The project aimed to create a sustainable water supply system managed by a professional service provider, moving away from reliance on volunteer committees.

Initially, the project explored private sector management within Rural Municipalities. However, private entities showed little interest due to perceived low profitability. Consequently, the project introduced a Board Model, consolidating all water supply systems under a single entity named the "Water Supply Management Board."

### **KEY OBJECTIVES OF PROJECT**

**Sustainable Management:** Establish a management model that ensures the long-term sustainability of water supply systems. **Capacity Building:** Enhance the technical and financial management capacity of local stakeholders.



Accountability and Transparency: Improve governance structures within water supply system management to ensure accountability and transparency. Collaboration: Foster strong coordination with local government bodies to ensure the successful implementation and sustainability of the project.

## PROJECT IMPLEMENTATION

The AMM project has two primary components:

### Repair and Maintenance of Water Supply Systems:

Small-scale repairs were undertaken in collaboration with respective Rural Municipalities and wards. 64 number of water supply scheme (3384 HHs) were repaired as of the date, out of which 7 number of schemes (297 HHs) were repaired during FY 2081-82.

Establishment of Water Supply Management Boards: The Benighat Rorang Rural Municipality established the "Benighat Rorang Water Supply Management Board" under the Local Government Operation Act 2074 Section 102 (1). Likewise, Jwalamukhi Rural municipality too has formed Jwalamukhi Rural Water Sanitation and Hygiene Management Board (RWASH MB). Both the boards comprise seven executive members, including the Rural Municipality Chair and the Chief Administrative Officer (CAO), with other members nominated, and a member from FOCUS Nepal to represent to the board.



## OUTPUT LEVEL ACHIEVEMENT

Output-Level Achievements (Board Model)

These outputs capture infrastructure development, household impact, water quality, financial sustainability, inclusiveness, and institutional strengthening the hallmarks of the Board model.

- 1. Water Scheme Functionality Restored and Expanded 110 water supply schemes repaired, upgraded, or newly constructed** under AMM & NFLRP, directly benefiting thousands of households.
- 2. Household Coverage Increased 4776 households** across both boards now enjoy improved & safe water access (out of 6079 HHs- 2739 HHs were coverage in Jwalamukhi & out of 6738 HHs -2,037 HHs served in Benighat).
- 3. Ad hoc Pipe Distribution Ensured During Flood & Landslide of September 2024 500 households** received temporary water supply through alternative pipe connections during breakdowns, delays or dry seasons on Benighat Rorang Rural Municipality.
- 4. Improved Regularity of Water Supply** 46% in Benighat Rorang RM & 80% in Jwalamukhi RM of household connections receive continuous flow, while others benefit from intermittent yet reliable services.
- 5. Metering and Revenue Collection Strengthened** Out of total 2037 Board affiliated household, 1935 household (95%) metering coverage achieved by Benighat Rorang Rural Water Supply Management Board, with tariff collection efficiency at 82.6%, ensuring reduced wastage and improved cost recovery. Likewise, out of total 2739 Board affiliated household, 2631 household (96%) metering coverage achieved by Jwalamukhi Rural Water Sanitation & Hygiene Management Board, with tariff collection efficiency at 95.93%, ensuring reduced wastage and improved cost recovery.



## 6. Water Quality and Health Outcomes Enhanced

Since both boards have installed water quality test labs, the water users associated to boards have enjoyed safe drinking water due to the periodic water quality test through the labs & necessary treatment to be carried out by boards on timely basis.

## 7. Integration with Sanitation and Hygiene

Hygiene promotion (toilet use, waste management, awareness campaigns) conducted alongside water supply schemes, contributing to improved community health.

## 8. Inclusive and Equitable Service Provision

Equity and equality principles applied, ensuring marginalized and remote households receive access, with active community participation in repair & maintenance.

## 9. Institutional Sustainability and Partnerships Strengthened

Adoption of a business model approach with strong coordination among municipalities, government agencies, and NGOs (FOCUS Nepal, Shanti Nepal, etc.), building accountability and long-term sustainability.

## LINKAGE OF PROJECT OUTPUT WITH ORGANIZATIONAL STRATEGY

Newly formulated 5 years strategy (2024-2028) of FOCUS Nepal has outlined 3 thematic lines like income growth, quality resource use and good governance. FOCUS Nepal has supported to both Water supply management boards to collect water tariff from the water users who are enlisted to their respective boards. Both boards are proactively engaged to increase their income through timely tariff collection from both new customers and defaulters.

FOCUS Nepal has its wide reputation in WASH sector in the district. Besides WASH projects, we have been doing livelihood and DRR projects, Education projects and peace and advocacy-based projects as well.

While implementing WASH projects, we always encourage and motivate water users to use quality resources like quality fitting materials, cement, aggregate and sand as well.

To ensure the governance in newly formed Water Supply management board, we have facilitated to develop a strong policy base by supporting formulation of Water Supply Management Board Act, relevant policies and guidelines to ensure the smooth and efficient functioning of the boards.





## Community Safety Net (CSN)



### 2. Community Safety Net (CSN) Project

**Funding Agency: Nagarik Aawaz**

**Project Period: January 2023 – June 2025**

**Project Expenditure for Fiscal Year 2081- 82: 2,802,828.00/-**

**Project Area: Benighat Rorang RM 2,8,9,10 & Nilkantha Municipality 4**

**Coverage HHs: 313**

The project, in support of Nagarik Aawaj, had been implemented in ward no. 4 of Neelkantha municipality and ward no 2, 8, 9 and 10 of Benighat Rorang Rural Municipality from January 2023 to the last of June 2025.

The Community Safety Net Project aimed at empowering marginalized groups within the proposed project area. It also seeks to facilitate the community groups for humanitarian support on any kind of crisis affected people particularly poor, vulnerable and socially excluded (PVSE) groups. It also facilitates for psychosocial support to crisis affected people and provide seed fund for strengthening their livelihoods. Furthermore, the project is expected to play a crucial role in supporting the ongoing peace process in a sustainable manner as well.

### PROJECT OBJECTIVES

The project had its overall objective as to strengthen marginalized groups from project coverage. Additionally, the project was expected to have a significant contribution to maintaining peace through community safety, capacity strengthening, psychosocial counseling & livelihoods support to the vulnerable families.

#### The specific objectives, however, of the project were as follows:

- ✎ To establish a community safety fund in district level and response support to the affected people in sustainable manner
- ✎ To help the crisis affected miserable people for surviving
- ✎ Identification of community problems and issues in remote and marginalized areas of the district and advocacy in different levels to get addressed the issues.

- Psychosocial counselling support to the crisis affected people in the community
- Community networking and advocacy for peace.

### Output-Level Achievements

- Formation of 26 Community Safety Groups with over 500 active members, ensuring grassroots-level participation of women, Dalits, and marginalized households.
- Establishment of a District-Level Security Forum to amplify local voices and create stronger linkages with policy actors.
- Operation of an Emergency Relief and Livelihood Support Fund, providing immediate assistance to crisis-affected families and initiating small-scale income opportunities.
- Establishment of Emergency Fund Established an emergency fund of NPR 440,000 from internal and project contributions to provide timely support to individuals affected by crises as per identified needs.
- Provision of Psychosocial Counselling in six schools with 501 students, building resilience and awareness of mental health issues.
- Broadcast of 47 Radio Episodes focusing on gender-based violence, social inclusion, and community safety, reaching thousands of indirect beneficiaries.
- Active participation of women, Dalits, people with disabilities and disadvantaged groups in campaigns, leadership roles, and decision-making platforms.
- Seed Fund support to 84 Household & emergency relief support to 24 people.

Contribution of the Project to FOCUS Nepal's Strategic Thrusts

### 1. Income Growth

- Support emergency relief to 24 person and livelihood seed fund to 83 households. The emergency relief and livelihood support fund enabled vulnerable households to cope with crises and pursue small-scale income activities.
- Strengthened self-reliance and economic participation, particularly for women-headed and Dalit households.

### 2. Quality and Sustainable Use of Resources

- Mobilization of local human and institutional resources (community groups, local schools, radio platforms) for awareness and service delivery.
- Promotion of local capacity and ownership to address psychosocial issues and violence, reducing dependence on external actors.



### 3. Good Governance and Inclusive Participation

- Formation of 26 Community Safety Groups and a district-level forum enhanced collective decision-making and accountability mechanisms.
- Increased representation of marginalized groups (women, Dalits, persons with disabilities) in local structures and advocacy platforms.
- Community engagement in campaigns such as the 16 Days of Activism against Gender-Based



## Nepal Flood and Landslides Response Project (NFLRP)



**3. Nepal Flood and Landslides Response Project (NFLRP)**  
**Funding Agency: Oxfam in Nepal**  
**Project Period: October 2024 - June 2025**  
**Project Expenditure for Fiscal Year 2081-82: 37,507,568.52/-**  
**Coverage HHs: 3486**

From October 2024 to June 2025, NFLRP made significant progress in restoring safe water systems, supporting immediate household needs, and strengthening community resilience against disasters. The project not only delivered tangible relief (water, cash, winterization, hygiene kits) but also built long-term capacities in water safety, gender-based protection, and inclusive governance.

It has effectively contributed to income growth (via cash-for-work and direct cash transfers), quality use of resources (safe water and hygiene practices), and good governance (inclusive service delivery, coordination, and accountability mechanisms) in the target areas.

### Project Objectives

**The project objectives were to:**

1. Restore access to safe drinking water and WASH services for communities affected by floods and landslides.
2. Support emergency food, non-food, and winterization needs of poor and vulnerable households.
3. Promote protection and dignity of vulnerable women, children, and marginalized groups by preventing GBV and ensuring inclusive services.
4. Strengthen community resilience through cash-for-work, awareness, and local capacity-building



## Output Level Achievements (Oct 2024 – Mar 2025)



Objective Area	Outputs Achieved	Beneficiaries/Results
Safe Water & WASH (Outcome 1)	<ul style="list-style-type: none"> <li>22 Water Supply Schemes (WSS) repaired/maintained across Benighat Rorang &amp; Jwalamukhi.</li> <li>2 Chlorine production trainings conducted.</li> <li>20 Hygiene &amp; Menstrual Health Awareness sessions completed.</li> <li>Hygiene kits distributed to participants.</li> <li>Procurement for WASH kits (soap, sanitary pads, containers, etc.)</li> </ul>	<ul style="list-style-type: none"> <li>8,886 people gained restored access to safe water.</li> <li>54 participants (46M, 8F) trained in chlorine production.</li> <li>736 individuals sensitized on hygiene &amp; MHM (278 women in Benighat Rorang, 229 women in Jwalamukhi).</li> <li>840 HHs supported with WASH kit package.</li> </ul>
Emergency Needs (Outcome 2)	<ul style="list-style-type: none"> <li>500 HHs received winterization kits (blankets, mattresses, thermoses, bedsheets).</li> <li>2 cash-for-work orientation events per RM.</li> <li>84 HHs received unconditional cash support in 2 instalments.</li> <li>Procurement of food packages, GI sheets, and additional winterization support.</li> </ul>	<ul style="list-style-type: none"> <li>500 HHs (approx. 2,500 people) supported with winter items.</li> <li>84 HHs provided with cash (via bank &amp; direct).</li> <li>870 HHs received CGI sheet, 560 HHs received food package, 640 HHs received household kit package</li> </ul>
Protection & GBV (Outcome 3)	<ul style="list-style-type: none"> <li>District level referral pathway development workshop was conducted</li> <li>1,000 GBV referral pocket cards printed &amp; distributed.</li> <li>20 awareness/orientation sessions on GBV prevention and referral pathways at community level</li> <li>Safeguarding orientation provided to partners.</li> <li>Community Feedback Mechanism (CFM) piloted.</li> </ul>	<ul style="list-style-type: none"> <li>736 people reached (437 Benighat Rorang, 299 Jwalamukhi).</li> <li>Strengthened referral and awareness on SGBV at community level.</li> <li>Community feedback system established on organization</li> </ul>



### a) Income Growth and Livelihood Resilience

- Cash-for-work program provided financial relief to 84 households, creating short-term income opportunities while contributing to WSS repair and community infrastructure.
- Unconditional cash support enabled affected families to manage urgent household needs and reduce financial stress.
- Distribution of food package, CGI sheet for shelter, Winterization materials has support community livelihood resilience

### b) Quality and Sustainable Use of Resources

- Restoration of 22 water supply schemes ensured sustainable access to safe water for nearly 9,000 people.
- Local chlorine production trainings strengthened community ownership of water purification, reducing dependence on external supplies.

- Hygiene promotion and provision of hygiene kits promoted responsible water and sanitation practices, lowering risks of waterborne diseases.

### c) Good Governance and Inclusive Participation

- Strong coordination with municipalities, wards and WASH Boards prevented duplication and ensured fair distribution of relief support.
- Community engagement in hygiene awareness, GBV prevention, and safeguarding promoted inclusive participation of women and marginalized groups.
- Referral pathways for GBV and CFM mechanisms established accountability and transparency, enhancing trust between communities and service provide





## Partners' Investment Fund (PIF)



**4. Partners' Investment Fund (PIF)**  
**Funding Agency: Oxfam in Nepal**  
**Project Period: June 2023 –June 2025**  
**Project Expenditure for Fiscal Year 2081-82: 3,191,005.00/-**

PIF initiative is a flexible initiative supported by Oxfam in Nepal for the organization strengthening through policy formulation/reformulation, capacity enhancement of members of the board of the organizations and to other relevant topics and concerns as deemed necessary by the organization. All the existing Oxfam partners of Oxfam in Nepal are affiliated to this initiative and currently there are 12 partner members.

The principal logic of this initiative for Oxfam is to capacitate the partners' organizations at the local level even if the external fund is curtailed or ceased in future. In this context, partners have liberty to design and implement the programs and activities which eventually help strengthen their position in developing strong project proposals and explore the fund in future.

Through this initiative, our focus was on standardizing organizational policies, regularly updating the website and social media, maintaining accessible data for developing new project concepts and proposals and assigning dedicated personnel for documenting project activities. Additionally, we aimed at utilizing

social media for fundraising and establish effective networks. Recognizing the importance of professional collaboration among partners, we were actively working towards fostering such collaborations.

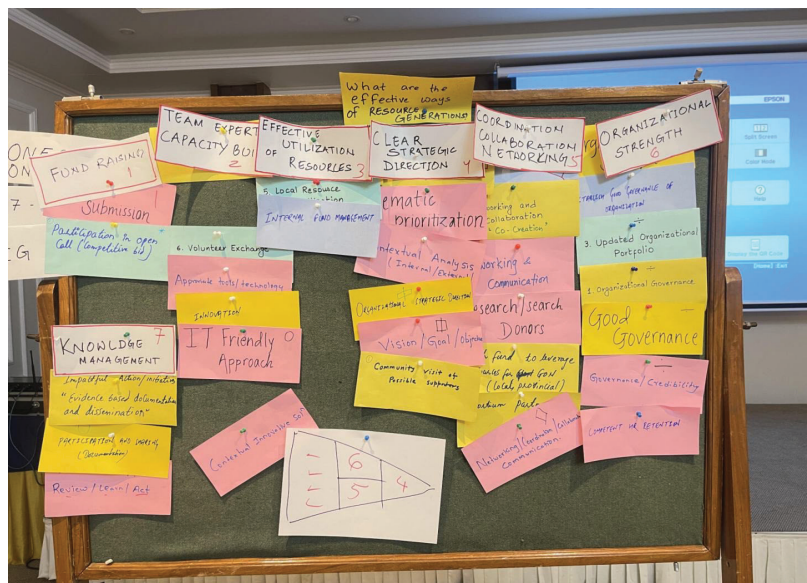
- ➡ FOCUS Nepal has developed some more policies (as required), guidelines and procedures to ensure effective implementation its policies through a participatory input of Board members, general members, advisors, stakeholders and beneficiaries.
- ➡ Organizational policies have been reviewed and updated so that internal control and governance would have gone stronger to meet the standard and compliance of the potential funding agencies.
- ➡ Organizational website has been upgraded and updated comprising all our achievements for the wider global community.
- ➡ All the organizational activities and achievements have been presented through social media in regular basis.



The organization is dedicated to systematically implementing its strategic plan, emphasizing exploration, development, and execution of activities aligned with defined objectives. This approach aims to cultivate sectoral expertise, enabling successful thematic project execution. To adapt to a dynamic environment, the organization will introduce tailored policy documents, strengthening internal governance for resilience. Proactive efforts are anticipated to enhance global recognition, opening avenues for larger-scale projects, showcasing growing influence globally. Organization will be able to develop a SMART annual plan ensuring a focused operational strategy with Specific, Measurable, Achievable, Relevant, and Time-bound objectives, promoting strategic success amid a changing landscape. Achievements so far

### Development of a 5-year Strategic Plan of the organization.

1. Review and refinement of key organizational policies with expert support.
2. Finalization of pending documents – Complaint Handling Mechanism, Social Audit & Public Hearing Guidelines, MEAL Framework, and thematic guidelines on WASH, Livelihoods, DRR.
3. Fundraising Strategy & Contingency Plan updated with long-term focus.
4. Orientation sessions on new policy and strategic plan for governance members and staff.
5. Capacity development of staff and board members (gender mapping, advocacy, influencing).
6. Project proposal development (concept notes and full proposals).
7. Proposal writing and refinement.
8. Installation of Account software
9. Asset management strengthened (Interactive Board, laptops).
10. Development and regular update of website and social media engagement.
11. Regular branding & publication outputs (brochures, visiting cards, logo).



12. Establishment of Complaint/Community Feedback Mechanism (CFM).
13. Resource Centre establishment initiated (DPR).
14. Exposure visits for Executive Committee members to peer organizations.
15. Participation in Oxfam joint learning workshops on institutional sustainability.
16. Contribution to PIF knowledge document showcasing innovations.
17. Involvement in Resource Generation Workshop.
18. Review & reflection workshops with PIF partners.
19. Participation in proposal write-shops (5 days, 2 events).
20. Participation in fundraising training (3 days).
21. Participation in Digital Rights Workshop (3 days).
22. FOCUS Nepal ensured organizational representation in international forums through ED's participation in regional and global events in Bangkok, Sri Lanka, and Qatar, enhancing linkages, networking, humanitarian partnerships, and capacity building at the international level.
23. Alignment with FOCUS Nepal's Strategic Thrusts

## A. Income Growth

- Development of a fundraising strategy with contingency planning.
- Project proposal development (concept notes and full proposals).
- Consultant-supported proposal refinement for higher competitiveness.
- Participation in fundraising training to expand resource mobilization skills.
- Involvement in Resource Generation Workshop to diversify income streams.
- Participation in proposal write-shops to improve funding success rates.

## B. Quality and Sustainable Use of Resources

- Development of a 5-year Strategic Plan guiding institutional direction.
- Review and refinement of policies with expert support.
- Finalization of pending policies and guidelines (MEAL, WASH, Livelihoods, DRR).
- Installation of integrated software (accounts, inventory, assets, HR).
- Strengthened asset management (Interactive Board, laptops).
- Improved website, social media, brochures, logo, and publications.

- Participation in cross-learning and knowledge-sharing workshops with partners.
- Documentation culture strengthened through systematic practices.

## C. Good Governance and Inclusive Participation

- Establishment of Complaint/Community Feedback Mechanism (CFM).
- Orientation of governance members & staff on new policies and strategic plan.
- Capacity development of staff & board on gender mapping, advocacy, and influencing.
- Board engagement strengthened through strategic planning and exposure visits.
- Review & reflection workshops with PIF partners for participatory learning.
- Participation in Oxfam joint sustainability workshops.
- Contribution to the PIF knowledge document (partner-led innovations).
- Participation in Digital Rights Workshop (building inclusive digital advocacy).
- Integration of feminist principles into policies and programs.





## Promoting Green Enterprises for Strengthening Resilience of Indigenous Community (Chepang) Project



**5. Promoting Green Enterprises for Strengthening Resilience of Indigenous Community (Chepang) Project**  
**Funding Agency: Australian Government**  
**Project Period: 1 May 2025 – 30 April 2027**  
**Project Expenditure for Fiscal Year 2081-082: 97,392.00/-**  
**Coverage HHs: 200**

The Direct Aid Program (DAP), funded by the Australian Government and managed by the Australian Embassy in Nepal, supports community-driven initiatives that foster sustainable development, economic growth, and poverty reduction.


In alignment with DAP's focus areas of climate change, entrepreneurship, and inclusive development, FOCUS Nepal has signed a Memorandum of Understanding (MoU) with the Australian Government under DAP 2024–2025.

Following this agreement, the project titled “Promoting Green Enterprises for Strengthening Resilience of Indigenous Community (Chepang)” is under smooth operation in Benighat Rorang Rural Municipality (Wards 8, 9 & 10) of Dhading district, directly benefiting 200 Chepang households in the Hugdi Khola watershed. The Chepang, one of Nepal's most marginalized indigenous communities, have long depended on forest-based livelihoods such as beekeeping and butter tree management. However, these traditional occupations are increasingly threatened by climate change, migration, and erosion of cultural practices.

### Project Objectives

#### The project seeks to:

- ➡ Revitalize traditional skills and green enterprises by modernizing Chepang beekeeping practices (hive production, honey harvesting, processing, and packaging).
- ➡ Promote nature conservation and organic practices through butter tree (*Bassia butyracea*) management, community and school-based awareness on pesticide use, and advocacy for organic farming policies.
- ➡ Enhance financial inclusion and market access by collaborating with local cooperatives to develop loan products and strengthen the honey value chain.
- ➡ Foster intergenerational knowledge transfer to safeguard indigenous practices and cultural identity.
- ➡ Build resilience of the Chepang community by blending indigenous knowledge with innovation, ensuring sustainable livelihoods and ecological protection.



With the MoU signed and implementation underway, the project is on track to empower Chepang households with inclusive economic opportunities while preserving their ecological and cultural heritage for future generations.

### Output level achievements

1. 1,000 Chiuri saplings distributed to 200 Chepang households across Wards 8 (61 HHs), 9 (77 HHs), and 10 (62 HHs), with each household receiving 5 saplings.
2. Basic orientation provided to farmers on planting and care techniques, supporting sapling survival and long-term benefits.
3. Strong multi-stakeholder coordination established with the Division Forest Office, Chure-Terai Madhesh Conservation Committee (Bharatpur Unit), and local governments for effective implementation.
4. Active community participation mobilized, with local volunteers and leaders supporting logistics, distribution, and delivery to remote households.
5. Agroforestry and sustainable livelihoods promoted by raising awareness on Chiuri's role in beekeeping, ecological conservation, and income generation.

### Contribution of the Project to FOCUS Nepal Strategic Thrusts

#### 1. Income Growth and Livelihood Resilience

The project strengthens livelihood resilience by modernizing traditional Chepang beekeeping into green enterprises. Improved hive production, honey processing, and packaging enhance income opportunities, while cooperative-based loan products and stronger honey value chains expand market access. These measures help Chepang households secure sustainable incomes and adapt to climate and economic shocks.

#### 2. Quality and Sustainable Use of Resources

Through butter tree (*Bassia butyracea*) promotion and organic farming advocacy, the project advances sustainable resource use. Agroforestry practices support biodiversity and beekeeping, while discourag-

ing pesticide use protects soil, water, and ecosystems. Community awareness ensures responsible resource management and intergenerational conservation.

### 3. Good Governance and Inclusive Participation

The project promotes inclusive governance by working with local governments, cooperatives, and forest user groups, ensuring transparency and accountability. By prioritizing marginalized Chepang households and fostering intergenerational knowledge transfer, it strengthens participation, equity, and local ownership in decision-making and resource use.

- 736 people reached (437 Benighat Rorang, 299 Jwalamukhi).
- Strengthened referral and awareness on SGBV at community level.
- Community feedback system established on organization

### STRATEGY of FOCUS Nepal (2024-2028)

The strategy of an organization serves as a comprehensive plan that outlines its roadmap and direction for future growth and development. It is designed to provide a structured approach to achieving the organization's goals and addressing its priorities, considering various thematic areas of focus.

Recognizing the need to develop a contemporary and effective strategic plan, FOCUS Nepal has created a new strategy for the period 2024-2028. This new strategy was crafted through an extensive consultation workshop with stakeholders, ensuring that it reflects the collective insights and aspirations of those involved in the organization. The purpose of this strategy is to set a clear direction for both the program and the overall organizational operations.

The newly formulated strategy envisions three major future scenarios to achieve desired future of FOCUS Nepal.

Desired future scenario envisioned by newly formulated strategy of FOCUS Nepal (2024-2028)

FOCUS Nepal envisions a future where its expertise drives successful development interventions across Bagmati Province. By the end of the next five years, FOCUS-Nepal aims to establish a presence in



at least 15 out of 22 municipalities within the province. Through initiatives focused on income growth, efficient resource utilization, and governance capacity development, the organization will improve the quality of life for 5,500 households, promoting equitable prosperity. Recognized for its professional competence, FOCUS Nepal aspires to be ranked among the top three NGOs in the province, particularly in terms of fund mobilization.

During this period, the organization will have implemented 10 WASH projects, 6 livelihood programs, 2 governance initiatives, and 2 cross-cutting interventions covering resilience, climate change, and GESI (Gender Equality and Social Inclusion). FOCUS Nepal plans to run 20 projects with a total annual fund mobilization target of 35 million. The organization's expertise will be sought after by both governmental and non-governmental entities, expanding its consultancy services beyond Bagmati. As part of its development trajectory, FOCUS Nepal will emphasize agro-enterprise and agro-tourism, dedicating at least 7% of earnings from its entrepreneurship endeavours to its overall project portfolio.

To align with this future vision, FOCUS Nepal has set the following 3 development priorities: Income Growth: Focus on marginalized, poor, vulnerable communities, especially women and deprived groups, through livelihood and commercial enterprise development in agriculture and tourism.

Efficient Resource Utilization: Prioritize sustainable distribution and use of drinking water through

effective fund mobilization, community engagement, and watershed management.

Governance Capacity Development: Strengthen the governance capacities of targeted groups, individual women, community-based organizations, and enhance FOCUS Nepal's institutional infrastructure.

These priorities will be complemented by cross-cutting themes such as GESI, resilience, disaster risk management, and climate change adaptation, ensuring a holistic approach to development in Bagmati Province

## POLICY REFORMS OF THE ORGANIZATION

Organizations had their statute, policies, procedures and guidelines which were framed some long time back. Though they served the needs of the time, they were becoming obsolete and outdated. In this context, to ensure their status as per recent trend and update them as per recent national international development, the policies have been revisited, revised and even formulated as new versions. Having engaged an expert, the policies were studied thoroughly, and the suggestions indicated by the expert were discussed rigorously at the meeting of FOCUS Executive committee members, general members and staff members.

Following the consultation workshop, the inputs were noted, discussed and incorporated into the final version of the policies.

At present, we have Administration, people and culture guideline manual and Financial and procurement manual.





## Success Story

### “From Silence to Strength: Sunita’s Journey of Change”

Before I became part of the Community Safety Net Program, my life was filled with challenges and limitations. Socially, I was confined mostly within the four walls of my home. I rarely participated in any decision-making processes, and as a woman, I constantly felt marginalized. I lacked the courage to speak in public and struggled with low self-confidence. Even when I had personal problems, I found it very difficult to express them openly.

Economically, my family relied mainly on traditional farming and daily wage labor for survival. Our income was uncertain, and it was often hard to cover even daily household expenses. At times, I was forced to take loans just to make ends meet. Because our landholding was very small, farming alone could not sustain us. Education was another area where I had to compromise. Although I had a strong desire to study, I could only complete basic education. Financial hardship and family responsibilities forced me to leave school.

I first heard about the Community Safety Net Program through women in my community group. Later, I participated in a one-day orientation session, where I learned about the program’s objectives—empowering women, preventing domestic violence, providing social protection and psychosocial counseling, supporting livelihood opportunities for distressed women, and offering capacity-building training. I realized this program was designed to make women self-reliant

and confident, and I decided to join. After becoming a member, I began attending community group meetings regularly, where I could openly share my views and experiences. With the group’s support, I received assistance to start poultry and goat-keeping. This became an important source of income for me, and for the first time, I felt economically independent. I also learned about women’s issues, possible solutions, and where to seek psychosocial counseling and support services.

Gradually, I noticed significant changes in myself and my surroundings. Personally, I developed greater self-confidence, independence, and recognition within my community. My income became more stable, and along with financial independence, I gained courage and hope. I was no longer dependent on others to fulfill my needs.

These changes also brought transformation within my family. With my earnings, I could provide for our daily needs more easily, and my opinions started to carry weight in household decision-making. My family members began to respect my contributions and valued my role in the home.

The community’s perception of me also changed. People started recognizing me as an active and independent woman. I began encouraging other women to take up income-generating activities, and I developed the courage to speak out against violence, inequality, and discrimination.

Looking back, I see a huge difference in my life. Earlier, I considered myself incapable of doing anything. Today, I can support my family through my earnings and contribute to society. Life, which once felt difficult and full of struggles, has now become more dignified and self-reliant. More importantly, I can inspire other women to move forward. I also believe in promoting not only physical health but also mental well-being, and I encourage others to take care of both.

The Community Safety Net Program has given me much more than knowledge and skills. It has given me courage, self-belief, and the energy to live positively and independently. For me, this program has truly been a turning point that transformed my life.





## Policies Formulated on 2024-25

- ➡ Guideline for Public hearing & social audit
- ➡ Program Operating Guideline
- ➡ Grievances Handling Guideline
- ➡ Emergency Relief Fund Mobilization Procedures
- ➡ Internal Cost Recovery Procedures
- ➡ Standard Operating Procedure During Emergencies
- ➡ Resource Generation & Fund-Raising Policy
- ➡ Monitoring Check List
- ➡ MEAL Frame work
- ➡ Internal Cast Recover (ICR) Procedures

### Executive Committee of FOCUS Nepal Dhading

S.N.	Name	Position	Address
1.	Ms. Tola Kumari Pathak	Chairperson	Neelkantha M-10, Dhading
2.	Ms. Bimala Nepali	Vice Chairperson	Jwalamukhi RM-6, Dhading
3.	Mr. Rajkumar Tripathi	Secretary	Siddhalek RM-4, Dhading
4.	Ms. Kalpana Thapa	Treasurer	Jwalamukhi RM-6, Dhading
5.	Mr. Rajaram Sitaula	Member	Tripurasundari RM-5, Dhading
6.	Ms. Hira Regmi	Member	Benighat Rorang RM-5, Dhading
7.	Mr. Kamal Bahadur Gurung	Member	Siddhalek RM-2, Dhading
8.	Mr. Eak Raj Chhatkuli	Executive Director	Benighat Rorang RM-7, Dhading

### Founder Member of FOCUS Nepal Dhading

S.N.	Name Of Members	Address	Position
1.	Mr. Hemraj Chhatkuli	Jwalamukhi RM-7, Dhading	Founder Member
2.	Ms. Parbati Rai Khand	Neelkantha M-3, Dhading	Founder Member
3.	Mr. Eak Raj Chhatkuli	Benighat Rorang RM-7, Dhading	Founder Member
4.	Mr. Khem Bahadur Pathak	Jwalamukhi RM-7, Dhading	Founder Member
5.	Mr. Rajaram Sitaula	Tripurasundari RM-5, Dhading	Founder Member
6.	Mr. Krishnalal Shrestha	Neelkantha M-3, Dhading	Founder Member
7.	Mr. Rajkumar Tripathi	Siddhalek RM-4, Dhading	Founder Member

## General Member of FOCUS Nepal Dhading

S.N.	Name Of Members	Address	Position
1.	Tola Kumari Pathak	Nilkantha Municipality-10, Dhading	General Member
2.	Bimala Nepali	Jwalamukhi RM-6, Dhading	General Member
3.	Dhan Kumari Gidel	Jwalamukhi RM-7 Dhading	General Member
4.	Pemba Ghale	Rubi Valley RM-2, Dhading	General Member
5.	Chetnath Itani	Jwalamukhi RM-7, Dhading	General Member
6.	Amir Upreti	Gajuri RM-1, Dhading	General Member
7.	Sitaram Chepang	Benighat Rorang RM-10,Dhading	General Member
8.	Kalpana Thapa	Jwalamukhi RM-6,Dhading	General Member
9.	Kamal Gurung	Siddhalek RM-2,Dhading	General Member
10.	Tilak Adhikari	Aarughat RM-10, Gorkha	General Member
11.	Bhakta Kumari Magar	Gajuri RM-1, Dhading	General Member
12.	Asmita Thapaliya	Bharatpur Metropilitan-12, Chitwan	General Member
13.	Krishna Bahadur Nepali	Jwalamukhi RM-7, Dhading	General Member
14.	Kapil Devkota	Palungtar Municipality-4, Gorkha	General Member
15.	Hira Devi Regmi	Benighat Rorang RM-4, Dhading	General Member
16.	Nabaraj Burlakoti	Sitapaila Kathmandu	General Member
17.	Dhrubaraj Gyawali	Rainadevi Chhahara RM-1, Palpa	General Member
18.	Anita Gidel Magar	Jwalamukhi RM-7, Dhading	General Member
19.	Mina Adhikari	Kathmandu	General Member
20.	Sunita Shrestha	Nilkantha Municipality-3, Dhading	General Member
21.	Aananda Burlakoti	Nilkantha Municipality-10, Dhading	General Member
22.	Mankala Pantha Thapaliya	Benighat Rorang RM-7, Dhading	General Member
23.	Muna Bhatta	Nilkantha MUunicipality-4, Dhading	General Member
24.	Chhabilal Tiwari	Gandaki RM-4, Gorkha	General Member
25.	Prakash Chandra Neupane	Bharatpur Metropolitan-15, Chitwan	General Member
26.	Rajip Upadhaya	Jwalamukhi RM-7, Chainpur Dhading	General Member
27.	Ishwor Kandel	Tripurasundari RM-1, Salyantar Dhading	General Member
28.	Mohan Burlakoti	Jwalamukhi RM-6, Dhading	General Member
29.	Chandra Timalisina	Tripurasundari RM-2, Salyantar Dhading	General Member
30.	Bijaya Tamang	Rubivalley RM- Sertung Dhading	General Member
31.	Shanti Chhatkuli	Benighat Rorang RM-7, Dhading	General Member



S.N.	Name Of Members	Address	Position
32.	Manu Shrestha	Dhunibeshi Municipality Dhading	General Member
33.	Rajaram Silwal	Jwalamukhi RM-6, Dhading	General Member
34.	Umesh Kandel	Benighat Rorang -3, Dhading	General Member
35.	Purna Bdr Chepang	Benighat Rorang -8, Dhading	General Member
36.	Nabi Mohammad	Neelkantha-3, Dhading	General Member
37.	Krishna Prasad Lamsal	Neelkantha-12, Dhading	General Member
38.	Saraswoti BK, (Sunar)	Benighat Rorang -2, Dhading	General Member
39.	Renuka Darai	Tripurasundari-1, Dhading	General Member
40.	Yam Kumari Itani	Neelkantha-10, Dhading	General Member
41.	Shankar Man Shrestha	Gajuri-1, Dhading	General Member
42.	Chandra Man Kishan	Jwalamukhi-6, Dhading	General Member
43.	Jeevan Silwal	Siddhalek-2, Dhading	General Member
44.	Madhu Pariyar	Tripurasundari-5, Dhading	General Member

### Employees of FOCUS Nepal Dhading

S.N.	Name	Position	Project	Donor	Phone Number
1.	Mr. Eak Raj Chhatkuli	Executive Director	All		9841716067
2.	Mr. Prakash Chandra Neupane	Project Coordinator	AMM Project	Oxfam	9851186904
3.	Mr. Ishwor Kandel	Finance Officer	AMM Project	Oxfam	9844354118
4.	Mr. Rajip Upadhaya	Logistic Officer	AMM Project	Oxfam	9851010252
5.	Mr. Chandra Prasad Timalisina	Technical Officer	AMM Project	Oxfam	9851210704
6.	Ms. Anju Shrestha	Phys social Counsellor	CSN Project	Nagarik Aawaz	9863456157
7.	Ms. Luku Maya Thapa (Ram Maya)	Office Assistant	All		9840926144

# Financial Synopsis (FY 2024/2025)

Forum For Community Upliftment System (FOCUS Nepal)

Nilkantha 3 Dhading

## Statement of Financial Position

As at 32 Ashadh 2082 (16 July 2025)

Amount in NPR

Particulars	Notes	Current Year	Previous Year
<b>ASSETS</b>			
<b>Non - Current Assets</b>			
Property, Plant and Equipment	4.1	1,998,833.73	786,333.73
Intangible Assets	4.2	-	1,257.00
Investment Property		-	-
Long term investments	4.3	-	-
Other Non Current Assets			
<b>Total Non - Current Assets</b>		<b>1,998,833.73</b>	<b>787,590.73</b>
<b>Current Assets</b>			
Inventories	4.4	-	-
Accounts Receivable	4.5	1,098,736.26	4,001.37
Cash and Cash Equivalents	4.6	3,373,549.65	1,115,141.91
<b>Total Current Assets</b>		<b>4,472,285.91</b>	<b>1,119,143.28</b>
<b>Total Assets</b>		<b>6,471,119.64</b>	<b>1,906,734.01</b>
<b>LIABILITIES &amp; RESERVES</b>			
<b>Accumulated Reserves</b>			
Unrestricted Funds/ accumulated surplus	4.7	758,380.50	752,349.32
Designated Funds	4.8	-	-
Restricted Funds	4.9	2,410,607.76	275,572.00
Endowment Fund	4.10	-	-
Other Capital reserves	4.11	2,000,090.73	787,590.73
<b>Total Accumulated Reserves</b>		<b>5,169,078.99</b>	<b>1,815,512.05</b>
<b>Non - Current Liabilities</b>			
Employee benefit liabilities		-	-
Deferred Revenue	4.12	-	-
Other Non Current Liabilities		-	-
<b>Total Non - Current Liabilities</b>		<b>-</b>	<b>-</b>
<b>Current Liabilities</b>			
Accounts Payable	4.13	1,302,040.65	91,221.96
Short Term Borrowing		-	-
Provisions	4.14	-	-
Bank overdrafts		-	-
<b>Total Current Liabilities</b>		<b>1,302,040.65</b>	<b>91,221.96</b>
<b>Total Liabilities</b>		<b>1,302,040.65</b>	<b>91,221.96</b>
<b>Total Liabilities and Reserves</b>		<b>6,471,119.64</b>	<b>1,906,734.01</b>

The notes on accounts form an integral part of the financial statement.

Ishwor Kandel  
Admin/Finance Officer

Eak Raj Chhatkuli  
Executive Director

As per our report of even date  
For and on behalf of  
A. Chaudhary Associates

CA. Aayush Chaudhary  
Chartered Accountant  
Proprietor

Kalpana Thapa  
Treasurer

Tola Kumari Pathak  
Chairperson



Date: 2082.05.30  
Place: Nilkantha 3 Dhading



# Forum For Community Upliftment System (FOCUS Nepal)

Nilkantha 3 Dhading

## Statement of Income & Expenditure

For the year ended on 32 Ashadh 2082 (16 July 2025)

Amount in NPR			
Particulars	Notes	Current Year	Previous Year
<b>INCOME</b>			
Incoming Resources	4.15	61,427,788.66	33,525,493.04
Financial Income	4.16	-	-
Other Income	4.17		
<b>Total Income</b>		<b>61,427,788.66</b>	<b>33,525,493.04</b>
<b>EXPENDITURE</b>			
Staff Cost	4.18	4,410,384.33	6,853,666.00
Programme Expenses	4.19	53,177,164.23	24,303,416.26
General Administrative Expenditure	4.20	2,439,036.51	1,498,527.59
Depreciation	4.21	182,672.41	-
Other Expenditure		-	
<b>Total expenditure</b>		<b>60,209,257.48</b>	<b>32,655,609.85</b>
<b>Net surplus/(deficit) before Taxation</b>		<b>1,218,531.18</b>	<b>869,883.19</b>
Income Tax Expenses		-	-
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>1,218,531.18</b>	<b>869,883.19</b>
<b>APPROPRIATION OF SURPLUS FOR THE YEAR</b>			
Allocation to Unrestricted Funds		6,031.18	
Allocation to Capital reserves		1,212,500.00	

The notes on accounts form an integral part of the financial statement.



Ishwor Kandel  
Admin/Finance Officer



Eak Raj Chhatkuli  
Executive Director

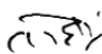
As per our report of even date  
For and on behalf of  
A. Chaudhary Associates



CA. Aayush Chaudhary  
Chartered Accountant  
Proprietor



Kalpana Thapa  
Treasurer



Tola Kumari Pathak  
Chairperson



Date: 2082.05.30

Place: Nilkantha 3 Dhading

# Forum For Community Upliftment System (FOCUS Nepal)

Nilkantha 3 Dhading


## Statement of Cash Flows

For the year ended on 32 Ashadh 2082 (16 July 2025)

Amount in NPR

Particulars	Current Year	Previous Year
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Surplus/ (deficit) for the year (Before Tax)	6,031	869,883
<b>Adjustments to reconcile surplus/(deficit) to net cash flows:</b>		
<b>Non-cash items:</b>		
Depreciation and impairment of property, plant and equipment	182,672	-
Amortization and impairment of intangible assets	1,257	
Provision and losses on inventories		
Movement in provisions, receivables and specific risks		
Deferred Income	-	
Gains from disposal of fixed assets		
<b>Working capital adjustments:</b>		
Accounts receivable	(1,094,735)	(3,981)
Inventories		
Accounts Payable	1,210,819	(1,472,894)
Restricted Funds	2,135,036	379,328
Less: Interest paid		
Less: Income Tax Paid	-	
<b>Net cash from/(used in) operating activities</b>	<b>2,441,080</b>	<b>(227,664)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of Property Plant and Equipment	-	
Purchase of intangible assets	-	
Proceeds from sale of equipment		
Purchase of investment property		
Long term investment		
Amortization and Capital Fund	(182,672)	
Interest received		
<b>Net cash from/(used in) investing activities</b>	<b>(182,672)</b>	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Borrowing of government loans	-	
Repayments of government loans		
<b>Net cash from/(used in) financing activities</b>		
<b>NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>2,258,408</b>	<b>(227,664)</b>
CASH AND CASH EQUIVALENTS AT 1 Shrawan 2081	1,115,142	1,342,806
<b>CASH AND CASH EQUIVALENTS AT 32 Ashadh 2082</b>	<b>3,373,550</b>	<b>1,115,142</b>

The notes on accounts form an integral part of the financial statement.


  
Ishwor Kandel  
Admin/Finance Officer

  
Eak Raj Chhatkuli  
Executive Director

As per our report of even date  
For and on behalf of  
A. Chaudhary Associates

  
Kalpana Thapa  
Treasurer

  
Tola Kumari Pathak  
Chairperson

  
CA. Aayush Chaudhary  
Chartered Accountant  
Proprietor



Date: 2082.05.30  
Place: Nilkantha 3 Dhading



# Forum For Community Upliftment System (FOCUS Nepal)

Nilkantha 3 Dhading

## Statement of Changes in Reserves

For the year ended on 32 Ashadh 2082 (16 July 2025)

Amount in NPR

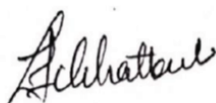
Description	Unrestricted Funds/ accumulated surplus	Designated Funds	Restricted Funds	Endowment Fund	Other Capital reserves	Result for the Year	Total
<b>Balance as at 1 Shrawan 2080</b>	(117,533.87)		(103,756.00)		<b>900,834.90</b>		<b>679,545.03</b>
Result for the Year	869,883.19						<b>869,883.19</b>
Allocation of results to Restricted Reserves			379,328.00				<b>379,328.00</b>
Allocation of results to Designated Fund							-
Allocation of results to Unrestricted Fund							-
Allocation of results to Endowment Fund							-
Allocation of results to Capital Fund					(113,244.17)		<b>(113,244.17)</b>
<b>Balance as at 1 Shrawan 2081</b>	<b>752,349.32</b>	-	<b>275,572.00</b>	-	<b>787,590.73</b>		<b>1,815,512.05</b>
Result for the Year							
Allocation of results to Restricted Reserves			2,135,035.76			2,135,035.76	2,135,035.76
Allocation of results to Designated Fund		-				-	-
Allocation of results to Unrestricted Fund	6,031.18					6,031.18	6,031.18
Allocation of results to Endowment Fund				-		-	-
Allocation of results to Capital Fund					1,212,500.00	1,212,500.00	1,212,500.00
<b>Balance as at 32 Ashadh 2082</b>	<b>758,380.50</b>	-	<b>2,410,607.76</b>	-	<b>2,000,090.73</b>	<b>3,353,566.94</b>	<b>5,169,078.99</b>

The notes on accounts form an integral part of the financial statement.

As per our report of even date  
For and on behalf of  
A. Chaudhary Associates



Ishwor Kandel  
Admin/Finance Officer



Eak Raj Chhatkuli  
Executive Director



CA. Aayush Chaudhary  
Chartered Accountant  
Proprietor



Kalpana Thapa  
Treasurer



Tola Kumari Pathak  
Chairperson



Date: 2082.05.30  
Place: Nilkantha 3 Dhading

**Forum For Community Upliftment System (FOCUS Nepal)**  
Nilkantha 3 Dhading

**Fund Accountability Statement**  
**For the year ended on 32 Ashadh 2082 (16 July 2025)**

Amount in NPR

A.	Sources of Fund	Previous Year Actual	Opening balance	Fund Received During the Period				Total to Date
				Q1	Q2	Q3	Q4	
	Opening Fund Balance	(221,290)	1,027,921.32					1,027,921.32
	<b>Fund Received during the Period</b>	<b>34,637,394</b>		<b>8,416,001</b>	<b>13,006,820</b>	<b>13,728,722</b>	<b>28,004,466</b>	<b>63,156,008.10</b>
	Alternative Management Model (AMM)	26,345,211		6,023,521	6,233,881	362,960	4,543,366	17,163,727.51
	Community Safety Net (CSN)	1,657,180	275,572.00	509,907	-	1,225,191	792,158	2,527,256.39
	Direct Aid Program						2,508,000	2,508,000.00
	FANSEP	3,656,475						-
	Partners' Investment Fund (PIF)	1,899,080		1,882,573		1,465,000		3,347,573.00
	Nepal Flood & Landslide Response Project (NFLRP)				6,772,939	10,675,571	20,059,059	37,507,568.52
	Unrestricted Fund/Core Fund	1,079,448	752,349.32				101,883	101,882.68
	<b>Less: Unused fund refund</b>	<b>732,573</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>156,558</b>	<b>831,798</b>	<b>988,356.09</b>
	Alternative Management Model						831,798	831,798.19
	Partners' Investment Fund	732,573				156,558		156,557.90
	DAP							-
	<b>Total Fund Available (A)</b>	<b>33,683,531</b>	<b>1,027,921</b>	<b>16,832,002</b>	<b>26,013,640</b>	<b>27,300,885</b>	<b>55,075,250</b>	<b>63,195,573.33</b>
B.	Expenditure (As per Budget Line)	Previous Year Actual	Current Year Budget	Expenditure During the Period				Total to Date
1	Staff Costs	6,853,666						4,410,384.33
2	Program Expenses	24,303,416						53,177,164.23
3	General Administrative Expenses	1,498,528						2,437,779.51
4	Depreciation	-						-
5	Other Expenditures	-						-
6	Income Tax Expenses	-						-
	<b>Total Expenditure (B)</b>	<b>32,655,610</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,025,328.07</b>
	<b>Fund Balance (A-B)</b>	<b>1,027,921.32</b>		<b>16,832,002</b>	<b>26,013,640</b>	<b>27,300,885</b>	<b>55,075,250</b>	<b>3,170,245.26</b>
	<b>Fund Balance Represented by:</b>							
SN	Particulars			Closing Fund Balance for the Period				
1	Cash and Cash Equivalents							3,373,549.65
2	Accounts Receivable							1,098,736.26
3	Accounts Payable							(1,302,040.65)
	<b>Total</b>							<b>3,170,245.26</b>



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## Project Activities Photos



**OUR PARTNER**

POUL DUE JENSEN GRUNDFOS  
**FOUNDATION**



**Australian Government**  
Department of Foreign Affairs and Trade



**OXFAM**



**Nagarik Aawaz**  
FOR PEACE



## Some Photos of Project Activities



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